

2025 Employee and Contractor Safety Performance

| TARGETS AND OBJECTIVES | | 2025 PERFORMANCE | |
|------------------------|---|---|-----------------------------|
| Safety | Large businesses ¹ – LTIFR < = 3 | LTIFR of 3.51 at APRR | Missed target |
| | Small businesses ¹ – LTI < = 1 | 1 LTI at Chicago Skyway 1 LTI at Dulles Greenway 0 LTIs at Warnow Tunnel 0 LTIs at Corporate | Achieved or exceeded target |

▶ Achieved or exceeded target
 ▶ Missed target

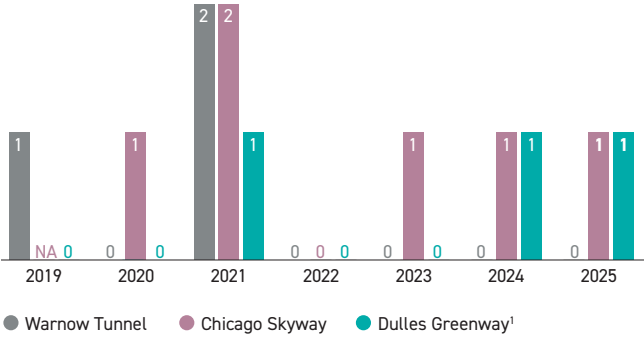
SHADED CELLS INDICATE WHERE DATA IS NOT APPLICABLE OR UNAVAILABLE

| SAFETY METRICS | | APRR | Chicago Skyway | Dulles Greenway | Warnow Tunnel | Corporate |
|---|-------------|-------------|----------------|-----------------|---------------|-------------|
| Employee lost time injury frequency rate | 2023 | 3.36 | 8.78 | 0 | 0 | 0 |
| | 2024 | 4.85 | 8.56 | 0.00 | 0.00 | 0.00 |
| | 2025 | 3.51 | 7.11 | 0.00 | 0.00 | 0.00 |
| Employee lost time injuries | 2023 | 17 | 1 | 0 | 0 | 0 |
| | 2024 | 25 | 1 | 0 | 0 | 0 |
| | 2025 | 18 | 1 | 0 | 0 | 0 |
| 'Effective workforce' lost time injuries ¹ | 2023 | | | 0 | | |
| | 2024 | | | 1 | | |
| | 2025 | | | 0 | | |
| Employee injury severity rate | 2023 | 0.34 | 1.31 | 0 | 0 | 0 |
| | 2024 | 0.60 | 0.03 | 0 | 0 | 0 |
| | 2025 | 0.62 | 0.02 | 1.79 | 0 | 0 |
| Employee fatalities | 2023 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 |
| | 2025 | 0 | 0 | 0 | 0 | 0 |
| Contractor lost time injuries ² | 2023 | 1 | 0 | 0 | 0 | 0 |
| | 2024 | 4 | 0 | 1 | 0 | 0 |
| | 2025 | 0 | 0 | 0 | 0 | 0 |
| Contractor fatalities | 2023 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 |
| | 2025 | 0 | 0 | 0 | 0 | 0 |

1. Only applicable to Dulles Greenway. Includes employees and contractors.

2. Does not include sub-contractors

LTIs (wholly and majority-owned businesses)



1. Effective workforce – includes employees + contractors

LTIFR (APRR)

